

## I. IDENTIFICATION DATA

<b>Thesis title:</b>	Currency of the European performance policy in the times of crisis
<b>Author's name:</b>	<b>Fanglin Wang</b>
<b>Type of thesis :</b>	bachelor
<b>Faculty/Institute:</b>	Faculty of Transportation Sciences (FTS)
<b>Department:</b>	Department of air transport
<b>Thesis reviewer:</b>	Ing. Terézia Pilmannová, MBA
<b>Reviewer's department:</b>	Department of Air Transport

## II. EVALUATION OF INDIVIDUAL CRITERIA

<b>Assignment</b> <i>How demanding was the assigned project?</i>	<b>ordinarily challenging</b>
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<b>Fulfilment of assignment</b> <i>How well does the thesis fulfil the assigned task? Have the primary goals been achieved? Which assigned tasks have been incompletely covered, and which parts of the thesis are overextended? Justify your answer.</i>	<b>fulfilled with minor objections</b>
The assignment has been fulfilled with objections, mainly due to the insufficient validation proposal.	

<b>Activity and independence when creating final thesis</b> <i>Assess whether the student had a positive approach, whether the time limits were met, whether the conception was regularly consulted and whether the student was well prepared for the consultations. Assess the student's ability to work independently.</i>	<b>C - good.</b>
Student actively consulted the thesis and followed instruction. The grade is decreased due to inability of the student to work independently.	

<b>Technical level</b> <i>Is the thesis technically sound? How well did the student employ expertise in his/her field of study? Does the student explain clearly what he/she has done?</i>	<b>D - satisfactory.</b>
The thesis is based on thorough research, which creates the basis of the thesis and has enabled the student to develop the proposals. As already mentioned, the validation and discussion suffers from some deficiencies, compared to other parts of the thesis .	

<b>Formal level and language level, scope of thesis</b> <i>Are formalisms and notations used properly? Is the thesis organized in a logical way? Is the thesis sufficiently extensive? Is the thesis well-presented? Is the language clear and understandable? Is the English satisfactory?</i>	<b>B - very good.</b>
The thesis is organized in a logical way and sufficiently extensive. There are some minor formal mistakes as well as grammatical errors. Sometimes the authors' thoughts are hard to follow.	

<b>Selection of sources, citation correctness</b> <i>Does the thesis make adequate reference to earlier work on the topic? Was the selection of sources adequate? Is the student's original work clearly distinguished from earlier work in the field? Do the bibliographic citations meet the standards?</i>	<b>B - very good.</b>
The author used quite an extensive number of citations in the thesis and authors' contribution can be clearly distinguished. However, in some parts of the thesis the amount of citation is not proportional compared of the contribution of the author.	

<b>Additional commentary and evaluation (optional)</b>
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*Comment on the overall quality of the thesis, its novelty and its impact on the field, its strengths and weaknesses, the utility of the solution that is presented, the theoretical/formal level, the student's skillfulness, etc.*

Performance assessment of Air Navigation Services Providers is a very complex topic due to its dependencies on various industry drivers. The student has managed to grasp the volatile nature of aviation industry and its effects on performance assessment very well. Supported by a thorough research, student described the current situation in industry and its impact on the reasonability of performance assessment given the crisis in aviation in detail. In overall, the research part and analytical part is developed more or less in accordance with expectations.

The practical part of the thesis can be divided into two parts, where in the first part, the author analyses the cross-factors of particular Key Performance Indicators and based on these examples identifies major limitations of performance assessment. This part of the thesis has been fulfilled with minor objections. The second part, where the author proposes new Key Performance Indicators in some cases lacks explanations why has the author proposed the specific Key Performance Indicators and in what context.

The validation of the proposals developed within the thesis is due to the nature of the topic quite difficult. However, there are still some ways how to conclude the validation process. The author unfortunately describes the means of validation only briefly.

The biggest deficiency is the authors inability to work independently. The fact, that the student needed very detailed, and time demanding mentoring has impacted the grade negatively.

### III. OVERALL EVALUATION, QUESTIONS FOR THE PRESENTATION AND DEFENSE OF THE THESIS, SUGGESTED GRADE

The grade that I award for the thesis is **D - satisfactory**.

**The thesis is recommended for defense.**

Date: **14.12.2021**

Signature: