I. IDENTIFICATION DATA

<table>
<thead>
<tr>
<th>Thesis title:</th>
<th>Study of Organization and Management of Automotive Partnership projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Author’s name:</td>
<td>Hicham Kasraoui</td>
</tr>
<tr>
<td>Type of thesis:</td>
<td>master</td>
</tr>
<tr>
<td>Faculty/Institute:</td>
<td>Faculty of Mechanical Engineering (FME)</td>
</tr>
<tr>
<td>Department:</td>
<td>Click here to enter text.</td>
</tr>
<tr>
<td>Thesis reviewer:</td>
<td>DELASSUS SEGOLENE</td>
</tr>
<tr>
<td>Reviewer’s department:</td>
<td>SMALL VAN PROGRAM DEPARTMENT – RENAULT SAS</td>
</tr>
</tbody>
</table>

II. EVALUATION OF INDIVIDUAL CRITERIA

Assignment

How demanding was the assigned project?

Many aspects to manage in this project: economic, product, engineering, sociologic, relationship with partner… numerous topics not so easy to understand in 6 months. A lot of information to collect in a big enterprise: find the good contact for the good information etc… Hicham has a good understanding of all project levers. Very good relationship. He enters in the project very quickly. Autonomous and synthetic mind set.

Fulfilment of assignment

How well does the thesis fulfil the assigned task? Have the primary goals been achieved? Which assigned tasks have been incompletely covered, and which parts of the thesis are overextended? Justify your answer.

Goals achieved. Theory and practice well balanced in the thesis. Concrete example in support of the demonstration. The different aspects of organization and management of project have been addressed. Good analysis of partnership project management difficulties. Hicham is a good listener and has a good capacity to collect all the important information to have a good understanding of a complex situation.

Methodology

Comment on the correctness of the approach and/or the solution methods.

Good meeting with experts to have a global overview, good analysis of the situation (constraints, context etc…), source of proposals…

Technical level

Is the thesis technically sound? How well did the student employ expertise in the field of his/her field of study? Does the student explain clearly what he/she has done?

Good usage of his knowledge during discussion with motor expert concerning PCL2 powertrain decision.

Formal and language level, scope of thesis


- Good work plan, methods used, quality of the demonstration, value of the written statement, bibliography, etc …
- Good quality of the language used;
- Good quality of abstracts;
- Good quality of the material and typographic presentation
- Good English level

Selection of sources, citation correctness

Does the thesis make adequate reference to earlier work on the topic? Was the selection of sources adequate? Is the student’s original work clearly distinguished from earlier work in the field? Do the bibliographic citations meet the standards?

Very comprehensive
III. OVERALL EVALUATION, QUESTIONS FOR THE PRESENTATION AND DEFENSE OF THE THESIS, SUGGESTED GRADE

Summarize your opinion on the thesis and explain your final grading. Pose questions that should be answered during the presentation and defense of the student’s work.

Very good integration into the team
Very good relationship
At ease on all the levers of a project and not only the technical subjects
Good height of view
Good listening
Positive critical thinking
Creative force
Available

Question: Do you have three suggestions to give to Renault that would allow to work better with the Partner?

The grade that I award for the thesis is A - excellent.

Date: 2019 September 4th

Signature: Delassus Ségolène