

I. IDENTIFICATION DATA

Thesis title:	Agile Project Management: MSD Case Study
Author's name:	Bc. Nicole Vosátková
Type of thesis :	master
Faculty/Institute:	Masaryk Institute of Advanced Studies (MIAS)
Department:	Institute of Managerial Studies
Thesis reviewer:	Ing. Mgr. Tomáš Sadílek, Ph.D.
Reviewer's department:	Institute of Managerial Studies

II. EVALUATION OF INDIVIDUAL CRITERIA

Assignment	challenging
<i>How demanding was the assigned project?</i>	
The main objective of this thesis is to clarify and explain the Agile theory, including a case study that explores the implementation of Agile project management in a multinational company MSD, where the author of this thesis is currently working as an intern for the Agile coaching team, which is one of the reasons for choosing this topic. This objective was fulfilled completely and the theme of the entire thesis is very challenging.	

Fulfilment of assignment	fulfilled
<i>How well does the thesis fulfil the assigned task? Have the primary goals been achieved? Which assigned tasks have been incompletely covered, and which parts of the thesis are overextended? Justify your answer.</i>	
The thesis fulfils its assignment completely.	

Activity and independence when creating final thesis	A - excellent.
<i>Assess whether the student had a positive approach, whether the time limits were met, whether the conception was regularly consulted and whether the student was well prepared for the consultations. Assess the student's ability to work independently.</i>	
The author showed a very initiative approach, consultations were regular during the last three semesters and the thesis has grown incrementally. For the consultations, the author came well-prepared every time and propose a couple of possibilities for how to solve a set problem. Furthermore, external consultation in the MSD helped students to collect the correct data and apply the proposal in the company.	

Technical level	A - excellent.
<i>Is the thesis technically sound? How well did the student employ expertise in his/her field of study? Does the student explain clearly what he/she has done?</i>	
First of all, I appreciate a wide literature review, that might look a bit complicated even in terms of the list of agile principles. However, terms presented in the theoretical chapters are used in the field chapter where the author designed a survey among the MSD company employees to discover employee attitudes towards the agile principles in the company. Her proposal for improvements sounds very realistic and feasible.	

Formal level and language level, scope of thesis	A - excellent.
<i>Are formalisms and notations used properly? Is the thesis organized in a logical way? Is the thesis sufficiently extensive? Is the thesis well-presented? Is the language clear and understandable? Is the English satisfactory?</i>	
The formal and language level is very high, and grammar and professional style in the thesis are followed. Even though some paragraphs are longer, the thesis is easy to read.	

Selection of sources, citation correctness**A - excellent.**

Does the thesis make adequate reference to earlier work on the topic? Was the selection of sources adequate? Is the student's original work clearly distinguished from earlier work in the field? Do the bibliographic citations meet the standards?

The selection of sources and citations meet the requirements for academic works of this kind. I appreciate the author's selection of articles in professional and scientific journals that help to create a valuable literature review. The amount of sources cited is outstanding (94 items).

Additional commentary and evaluation (optional)

Comment on the overall quality of the thesis, its novelty and its impact on the field, its strengths and weaknesses, the utility of the solution that is presented, the theoretical/formal level, the student's skillfulness, etc.

None

III. OVERALL EVALUATION, QUESTIONS FOR THE PRESENTATION AND DEFENSE OF THE THESIS, SUGGESTED GRADE

Summarize your opinion on the thesis and explain your final grading.

The thesis has an over-average quality, length (111 pages) and contribution. I recommend it for the defence.

Questions for the defence:

- 1) What was the feedback of the MSD company on your proposal and recommendations?
- 2) What and how exactly will the MSD company implement your proposal and recommendations?

The grade that I award for the thesis is **A - excellent**.

Date: **31.5.2023**

Signature: